



HOUSING JUSTICE IN ACTION



**COLLABORATOR
GUIDEBOOK**

DEC. 11th, 2025



Thank You

for being here today,
and the valuable contributions
you make in this space!

This guidebook is designed to support you as a collaborator in the “Housing Justice Action Dialogue Workshop,” to help you reflect, take notes, and collaborate with others as we tackle housing inequities and co-design practical, community-led solutions.

We will collect your guidebook at the end, to capture your input and carry your voice forward in shaping the initiative.

Name & Pronouns (optional):

Housing Justice in Action: Building Partnerships for Change is hosted by the UDesign Justice Initiative (UDJI) in partnership with the City of Calgary, Quality in Canada’s Built Environment: Roadmaps to Equity, Social Value + Sustainability, Healthy Cities – Calgary Research Site SSHRC, Calgary Public Library, Calgary Foundation, and Bridge to Oasis.



AGENDA



Thursday, Dec. 11th, 2025

5:00 PM - 8:00 PM

5:00 PM – 5:15 PM: Registration, refreshments, & Gallery Walk

5:15 PM – 5:30 PM: Welcome & Framing the Evening – Dr. Marie Cecile Kotyk

5:30 PM – 5:45 PM: Keynote – Reid Hendry – Chief Housing Officer at the City of Calgary

5:45 PM – 6:30 PM: Housing Panel Discussion: Community–Policy–Design Partnerships
HIVE Development + Bridge to Oasis Non-Profit + Ruth's House + Calgary Chinatown Community Association + Centre for Newcomers
Q & A with the Audience

6:30 PM– 6:40 PM: SAPL Student Video Screening, Break, Exhibition & Networking

6:40 PM– 6:45 PM: Action Dialogue Workshop Instructions

6:45 PM – 7:15 PM: Action Dialogue Workshop – Sprint 1 (Problems → Opportunities)

7:15 PM – 7:45 PM: Action Dialogue Workshop – Sprint 2 (Ideas → Pilots)

7:45 PM – 7:55 PM: Report–Backs & Commitments

7:55 PM – 8:00 PM: What's Next & Close
Announce the Working Groups' purpose and call

Themes for Discussion

Theme	Focus	Intended Connection to Workshop
COMMUNITY	Frontline engagement, advocacy, and grassroots responses to housing inequities.	Identify community-level barriers or bright spots to shape <i>opportunity</i> statements.
POLICY	Systemic and institutional barriers, legislation, and municipal frameworks.	Pinpoint policy gaps or misalignments to inform <i>pilot opportunities</i> .
DESIGN	Built form, systems design, cultural safety, and inclusive planning practices.	Inspire <i>pilot prototypes</i> or co-design initiatives.

1. PROBLEMS → OPPORTUNITIES

Time: **30 minutes**

- Identify the most pressing challenges and promising practices.
- Map barriers, gaps, and “bright spots” (Bright Spot: A small success, a promising practice, or a moment of effectiveness that can be learned from, scaled, or replicated.)
- Connect your insights from what you heard during the panel to your own experiences.

1.1. Mapping



Barriers

Gaps

Bright Spots

2. IDEAS → PILOTS

Time: **30 minutes**

- Turn the most promising opportunity into a concrete pilot concept.
- Identifying who, how, and when it could be implemented.

Field	Description	Project:  [_____]
Goal	What is this project trying to achieve?	
Beneficiaries	Who directly benefits?	



Partners/ Owner	Who leads or collaborates?	
Timeline	Now (0–6 mo)	•
	Soon (6–12 mo)	•
	Later (1–3 yrs)	•
Resources Needed	Funding, expertise, space, data, etc.	



Risks/ Challenges	What barriers could arise?	
Success Indicators	What does success look like?	
Equity Check	Who might be excluded, and how can we include them?	

NOTES

Thank You

Contact/Follow Us:



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**DESIGN
JUSTICE
INITIATIVE**

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